

	Q2 2022	Q2 2021	Change Q2 2022 vs 2021	FY 2022 F	FY 2021 A	Change FY 2022F vs 2021
Non-GAAP FY 2022 & 2021 results¹						
Sales	\$ 770.8	\$ 736.4	5%	\$ 3,035.0	\$ 2,852.0	6%
Net Earnings	47.9	42.9	12%	176.6	157.3	12%
Net Earnings Per Share	\$ 1.49	\$ 1.33	12%	\$ 5.50 *	\$ 4.87	13%
Segment Sales						
Aircraft Controls	\$ 311.3	\$ 304.4	2%	\$ 1,245.0	\$ 1,161.2	7%
Space and Defense Controls	223.3	206.2	8%	880.0	799.2	10%
Industrial Systems	236.2	225.9	5%	910.0	891.5	2%
	\$ 770.8	\$ 736.4	5%	\$ 3,035.0	\$ 2,852.0	6%
Operating Profit						
Aircraft Controls	\$ 31.3	\$ 22.0	42%	\$ 126.0	\$ 96.7	30%
Space and Defense Controls	25.9	26.7	(3%)	101.2	90.8	11%
Industrial Systems	24.8	23.8	4%	86.1	90.3	(5%)
	\$ 82.0	\$ 72.5	13%	\$ 313.3	\$ 277.8	13%
Operating Margin						
Aircraft Controls	10.0%	7.2%		10.1%	8.3%	
Space and Defense Controls	11.6%	12.9%		11.5%	11.4%	
Industrial Systems	10.5%	10.5%		9.5%	10.1%	
	10.6%	9.8%		10.3%	9.7%	
Effective Tax Rate	24.4%	23.9%		24.8%	23.2%	

* FY 2022F Adjusted Net Earnings Per Share is forecasted to be within a range of \$5.30 and \$5.70.

	Q2 2022	Q2 2021	Change Q2 2022 vs 2021	FY 2022 F	FY 2021 A	Change FY 2022F vs 2021
GAAP results						
Sales	\$ 770.8	\$ 736.4	5%	\$ 3,035.0	\$ 2,852.0	6%
Net Earnings	29.1	48.7	(40%)	168.6	157.2	7%
Net Earnings Per Share	\$ 0.91	\$ 1.51	(40%)	\$ 5.24 *	\$ 4.87	8%
Segment Sales						
Aircraft Controls	\$ 311.3	\$ 304.4	2%	\$ 1,245.0	\$ 1,161.2	7%
Space and Defense Controls	223.3	206.2	8%	880.0	799.2	10%
Industrial Systems	236.2	225.9	5%	910.0	891.5	2%
	\$ 770.8	\$ 736.4	5%	\$ 3,035.0	\$ 2,852.0	6%
Operating Profit						
Aircraft Controls	\$ 12.4	\$ 22.0	(43%)	\$ 123.3	\$ 96.7	28%
Space and Defense Controls	24.1	26.7	(10%)	97.9	88.3	11%
Industrial Systems	20.7	23.8	(13%)	82.0	85.9	(5%)
	\$ 57.2	\$ 72.5	(21%)	\$ 303.2	\$ 271.0	12%
Operating Margins						
Aircraft Controls	4.0%	7.2%		9.9%	8.3%	
Space and Defense Controls	10.8%	12.9%		11.1%	11.1%	
Industrial Systems	8.8%	10.5%		9.0%	9.6%	
	7.4%	9.8%		10.0%	9.5%	
Effective Tax Rate	24.9%	21.6%		25.0%	22.8%	

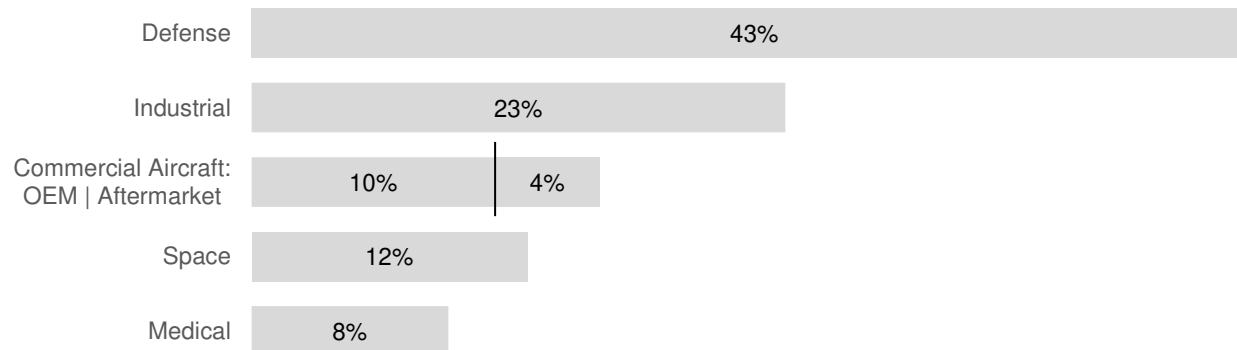
* FY 2022F Net Earnings per share is forecasted to be within a range of \$5.04 and \$5.44

Note - numbers in tables may not add to totals due to rounding.

	Q2 2022	Q2 2021	Change Q2 2022 vs 2021	FY 2022 F	FY 2021 A	Change FY 2022F vs 2021	
Sales by Program							
GAAP results	Military OEM	\$ 136.9	\$ 153.3	(11%)	\$ 560.0	\$ 573.8	(2%)
	Military Aftermarket	55.2	48.2	14%	210.0	208.1	1%
	Military Aircraft	192.1	201.5	(5%)	770.0	781.9	(2%)
	Commercial OEM	77.3	76.9	1%	335.0	273.7	22%
	Commercial Aftermarket	41.8	26.0	61%	140.0	105.6	33%
	Commercial Aircraft	119.2	102.8	16%	475.0	379.3	25%
	Aircraft Controls	\$ 311.3	\$ 304.4	2%	\$ 1,245.0	\$ 1,161.2	7%
	Space	\$ 87.1	\$ 87.8	(1%)	\$ 350.0	\$ 332.9	5%
	Defense	136.3	118.3	15%	530.0	466.3	14%
	Space and Defense Controls	\$ 223.3	\$ 206.2	8%	\$ 880.0	\$ 799.2	10%
	Energy	\$ 32.3	\$ 28.2	14%	\$ 125.0	\$ 120.2	4%
	Industrial Automation	110.4	111.2	(1%)	425.0	427.1	(0%)
	Simulation and Test	29.6	19.8	50%	105.0	89.5	17%
	Medical	63.8	66.6	(4%)	255.0	254.8	0%
Industrial Systems	\$ 236.2	\$ 225.9	5%	\$ 910.0	\$ 891.5	2%	

Sales by Market							
GAAP results	Defense	\$ 328.4	\$ 319.9	3%	\$ 1,300.0	\$ 1,248.2	4%
	Industrial	172.4	159.2	8%	655.0	636.7	3%
	Commercial Aircraft	119.2	102.8	16%	475.0	379.3	25%
	Space	87.1	87.8	(1%)	350.0	332.9	5%
	Medical	63.8	66.6	(4%)	255.0	254.8	0%
	Total Sales by Market	\$ 770.8	\$ 736.4	5%	\$ 3,035.0	\$ 2,852.0	6%

Q2 2022 Trailing Twelve Month Sales by Market (% total)



	Q2 2022	Q2 2021	Change Q2 2022 vs 2021	FY 2022 F	FY 2021 A	Change FY 2022F vs 2021
Non-GAAP FY 2022 results: excluding the benefit of securitization²						
Non-GAAP results²	Cash Flow from Operations	\$ 13	\$ 43	\$ 228	\$ 293	
	Capital Expenditures	(37)	(38)	(150)	(129)	
	Free Cash Flow	\$ (24)	\$ 6	\$ 78	\$ 164	
	Share buybacks	(4)	(7)	(17)	(30)	
	Acquisitions	(12)	-	(12)	(78)	
	Proceeds from sale of business	-	-	38	13	
	Payment of dividends	(8)	(8)	(33)	(32)	
	Other items	(3)	1	(7)	4	
	Decrease (Increase) in Net Debt	\$ (52)	\$ (9)	\$ 46	\$ 42	
As reported results						
As reported results	Cash Flow from Operations	\$ 23	\$ 43	\$ 328	\$ 293	
	Capital Expenditures	(37)	(38)	(150)	(129)	
	Free Cash Flow	\$ (14)	\$ 6	\$ 178	\$ 164	
	Share buybacks	(4)	(7)	(17)	(30)	
	Acquisitions	(12)	-	(12)	(78)	
	Proceeds from sale of business	-	-	38	13	
	Payment of dividends	(8)	(8)	(33)	(32)	
	Other items	(3)	1	(7)	4	
	Decrease (Increase) in Net Debt	\$ (42)	\$ (9)	\$ 146	\$ 42	
Depreciation and Amortization	\$ 22	\$ 23	\$ 94	\$ 90		

² **Non-GAAP FY2022 results exclude:**

The benefit of the securitization. The securitization under GAAP further reduces Receivables and Net Debt during Q2'22 by \$10.4M and increases Cash Flow from Operations by \$10.4M, beyond the Q1'22 activity of \$89.6M. The benefit of the securitization through the first two quarters of 2002, and the full year forecast, is \$100M.

Cautionary Statement Regarding Forward Looking Information

The forecasts, projections and estimates contained in these materials, which can be identified by the use of forward looking terms, such as "project," "estimate," "2022 F", or variations thereon or comparable terminology, are forward looking statements made pursuant to the Safe Harbor provisions of the Private Securities Litigation Reform Act of 1995.

	Q2 2022	Q2 2021	Change Q2 2022 vs 2021	FY 2022 F	FY 2021 A	Change FY 2022F vs 2021
Difference between GAAP and Non-GAAP FY 2022 & 2022 results^{1,2}						
Difference between GAAP and Non-GAAP FY 2022 & 2021 results ^{1,2}	Operating Profit					
	Aircraft Controls	\$ (18.8)	\$ -	\$ (2.7)	\$ -	
	Space and Defense Controls	(1.8)	-	(3.3)	(2.5)	
	Industrial Systems	(4.1)	-	(4.1)	(4.4)	
		<u>\$ (24.7)</u>	<u>\$ -</u>	<u>\$ (10.1)</u>	<u>\$ (6.9)</u>	
	Operating Margins					
	Aircraft Controls	-6.0%	-	-0.2%	-	
	Space and Defense Controls	-0.8%	-	-0.4%	-0.3%	
	Industrial Systems	-1.7%	-	-0.4%	-0.5%	
		<u>-3.2%</u>	<u>-</u>	<u>-0.3%</u>	<u>-0.2%</u>	
	Non-GAAP Net Earnings adjustments for charges	\$ (18.8)	\$ 5.8	\$ (8.0)	\$ (0.1)	
	Non-GAAP Net Earnings Per Share adjustments for charges	\$ (0.59)	\$ 0.18	\$ (0.26)	\$ -	
	Effective Tax Rate adjustments for charges	-0.4%	2.3%	-0.2%	0.4%	
	Cash Flow from Operations	\$ 10.4	\$ -	\$ 100.0	\$ -	
Free Cash Flow	\$ 10.4	\$ -	\$ 100.0	\$ -		
Decrease (Increase) in Net Debt	\$ 10.4	\$ -	\$ 100.0	\$ -		

1 Non-GAAP FY 2022 results exclude:

Aircraft Controls: Q1'22 Gain on the sale of the Navigation business: \$16.1M. Q2'22 Restructuring and impairment charges of \$18.8M.
Space and Defense Controls: Q1'22 Inventory write-down: \$1.5M. Q2'22 Restructuring charges of \$1.8M.
Industrial Group: Q2'22 Restructuring and impairment charges of \$4.1M.

1 Non-GAAP FY 2021 results exclude:

Q2'21: Gain on Netherlands pension curtailment settlement of \$5.8M and \$0.18 in EPS.
Q4'21: Portfolio shaping charges totaling \$6.9 million and \$0.18 in EPS.

2 Non-GAAP FY2022 results exclude:

The benefit of the securitization. The securitization under GAAP further reduces Receivables and Net Debt during Q2'22 by \$10.4M and increases Cash Flow from Operations by \$10.4M, beyond the Q1'22 activity of \$89.6M. The benefit of the securitization through the first two quarters of 2002, and the full year forecast, is \$100M.

Non-GAAP financial measures

We present Non-GAAP adjusted Operating Profit and Margins, Effective Tax Rate, Net Earnings and Net Earnings Per Share, Cash Flow from Operations, Free Cash Flow and the Change in Net Debt which are reconciled in the tables above. We also present Free Cash Flow, which is defined as Cash Flow from Operations less Capital Expenditures. Management believes this non-GAAP financial measure provides investors important insight into the Company's ongoing operational performance. The Company does not intend for this information to be considered in isolation, or as a substitute, to the most closely related GAAP measure.