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**IMMEDIATE RELEASE**

## **Moog Inc. Announces Acquisition of COTSWORKS Inc.**

*Acquisition strengthens Moog's value proposition for demanding aerospace and defense platforms*

East Aurora, NY -- Moog Inc. (NYSE: MOG.A and MOG.B), a worldwide designer, manufacturer and systems integrator of high-performance precision motion and fluid controls and control systems, today announced the acquisition of COTSWORKS Inc., an aerospace and defense fiber optics transceiver component manufacturer, for a purchase price of \$63 million. The transaction is subject to customary purchase price adjustments and was paid using a combination of cash and shares of the Company's Class A common stock.

COTSWORKS specializes in designing and manufacturing ruggedized fiber optic transceivers and assemblies used in major aerospace and defense programs across both U.S. and international markets. These mission-critical components deliver high-bandwidth speeds with compact signal density, enabling enhanced digitalization solutions across space, air, land and sea domains.

Moog will expand its existing Space and Defense component portfolio through the integration of COTSWORKS technologies. This acquisition also facilitates the development of next-generation, fully integrated electronics, sensors and data network management solutions. These future products further Moog's customer focus by offering innovative solutions addressing the emerging needs of handling high-bandwidth digital data processing within increasingly compact platforms.

"The acquisition of COTSWORKS strengthens Moog's ability to deliver differentiated, edge-ready electronic systems that meet the evolving demands of our aerospace and defense customers," said Joe Alfieri, President of Moog's Space and Defense Segment. "The addition of their technology broadens our presence across major platforms while accelerating innovation in ruggedized, high-speed communication components and systems."

"We are proud to bring nearly two decades of innovation and industry-leading platforms to Moog," said Ken Applebaum, CEO and founder of COTSWORKS. "Moog's specialized capabilities and leading positions in key aerospace and defense programs will enable us to continue growing our opto-electronic, interconnect, subassembly and test elemental platforms."

Founded in 2006 and headquartered in Ohio, COTSWORKS employs over 120 people and is a leading provider of high-performance fiber optic solutions for aerospace and defense customers. The company's strong record of innovation and operational excellence has established it as a trusted partner in developing next-generation systems for the industry's most challenging environments.

The acquisition supports Moog's strategic focus on high-performance connectivity and next-generation defense and space technologies and lays a foundation for future innovation and customer collaboration. The transaction is not expected to materially impact Moog's financial results for 2025.

**About Moog Inc.**

Moog is a worldwide designer, manufacturer, and systems integrator of high-performance precision motion and fluid controls and control systems. Moog's high-performance systems control military and commercial aircraft, satellites, and space vehicles, launch vehicles, defense systems, missiles, automated industrial machinery, marine, and medical equipment. Additional information about the Company can be found at [www.moog.com](http://www.moog.com).

**Cautionary Statement**

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which can be identified by words such as: "may," "will," "should," "believes," "expects," "expected," "intends," "plans," "projects," "approximate," "estimates," "predicts," "potential," "outlook," "forecast," "anticipates," "presume," "assume" and other words and terms of similar meaning (including their negative counterparts or other various or comparable terminology). These forward-looking statements are made pursuant to the Private Securities Litigation Reform Act of 1995, are neither historical facts nor guarantees of future performance and are subject to several factors, risks and uncertainties, the impact or occurrence of which could cause actual results to differ materially from the expected results described in the forward-looking statements. Although it is not possible to create a comprehensive list of all factors that may cause our actual results to differ from the results expressed or implied by our forward-looking statements or that may affect our future results, some of these factors and other risks and uncertainties are described in Item 1A "Risk Factors" of our Annual Report on Form 10-K and in our other periodic filings with the Securities and Exchange Commission ("SEC") and include, but are not limited to, risks relating to: (i) our operation in highly competitive markets with competitors who may have greater resources than we possess; (ii) our operation in cyclical markets that are sensitive to domestic and foreign economic conditions and events; (iii) our heavy dependence on government contracts that may not be fully funded or may be terminated; (iv) supply chain constraints and inflationary impacts on prices for raw materials and components used in our products; (v) failure of our subcontractors or suppliers to perform their contractual obligations; and (vi) our accounting estimations for over-time contracts and any changes we need to make thereto. You should evaluate all forward-looking statements made in this press release in the context of these risks and uncertainties.

While we believe we have identified and discussed in our SEC filings the material risks affecting our business, there may be additional factors, risks and uncertainties not currently known to us or that we currently consider immaterial that may affect the forward-looking statements we make herein. Given these factors, risks and uncertainties, investors should not place undue reliance on forward-looking statements as predictive of future results. Any forward-looking statement speaks only as of the date on which it is made, and we disclaim any obligation to update any forward-looking statement made in this press release, except as required by applicable law.

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