

## Recent Financial Performance

NYSE: MOGA & MOGB

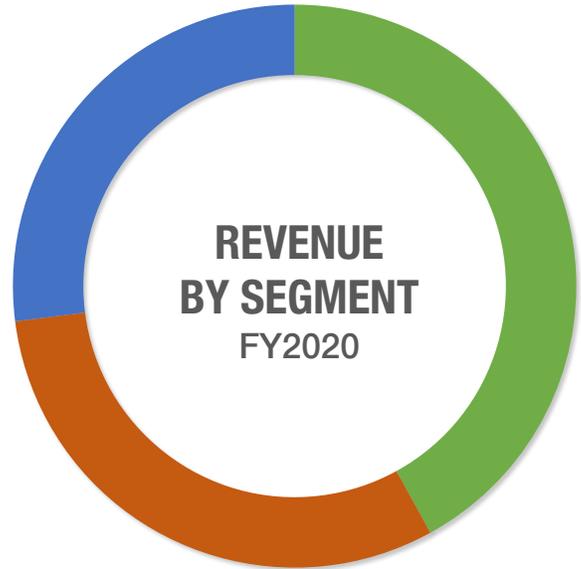
### Revenue

2017: \$2.50 Billion  
 2018: \$2.71 Billion  
 2019: \$2.90 Billion  
 2020: \$2.88 Billion  
 2021F: \$2.82 Billion

Moog Inc. is a worldwide designer, manufacturer, and integrator of precision control components and systems. Moog's high-performance systems control military and commercial aircraft, satellites and space vehicles, launch vehicles, missiles, automated industrial machinery, marine and medical equipment. Additional information about the company can be found at [www.moog.com](http://www.moog.com).

*"It was solid quarter for our business with strong cash flow and earnings per share in line with our projections," said John Scannell, Chairman and CEO. "For the full year, we're tweaking our sales outlook slightly and keeping our earnings per share forecast unchanged at \$5.00, plus or minus \$0.15. All in all, steady as she goes."*

Moog Press Release July 30, 2021



<span style="color: green;">■</span> AIRCRAFT CONTROLS	42%
<span style="color: orange;">■</span> INDUSTRIAL SYSTEMS	31%
<span style="color: blue;">■</span> SPACE AND DEFENSE	27%

### Recent Quarter: Financial Performance

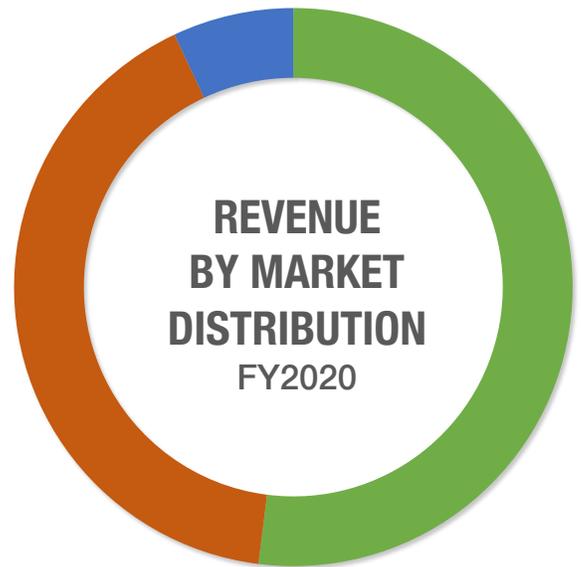
	Q3 '21	Q3 '20
<b>GAAP Results</b>		
Net Sales	\$ 707.4	\$ 657.5
Net Earnings	\$ 36.1	\$ 30.4
Net Earnings Per Share (2020 is Adj)	\$ 1.12	\$ 0.93*
Diluted Shares Outstanding	32.4	32.6

Dollars and shares in millions except per share amounts

\*Refer to Company filings and 10-Q filed on 7/30/2021 for more information.

#### \*Non-GAAP financial measure for Q3 2020

Management believes non-GAAP financial measures provide investors important insight into the Company's ongoing operational performance. The Company does not intend for this information to be considered in isolation, or as a substitute, to the most closely related GAAP measure.



<span style="color: green;">■</span> INDUSTRIAL AND COMMERCIAL	52%
<span style="color: orange;">■</span> U.S. MILITARY AND GOVERNMENT FUNDED	41%
<span style="color: blue;">■</span> FOREIGN GOVERNMENT	7%



Over the last 70 years, our engineers have developed the capability to design and manufacture the most advanced motion control products for aerospace, defense, industrial and medical applications – applications where precise control of velocity, force, acceleration and fluid flow are critical. Our motion control portfolio has expanded to include all forms of actuation technology, sophisticated control electronics and system software.

Our strategy is to supply highly customized motion control solutions that are robust, reliable and supportable. We do this across a broad range of applications – from undersea to space – where performance really matters. With this strategy, we've grown from being a high technology components supplier to become a leading integrator of precision motion control systems.

### Historical Performance

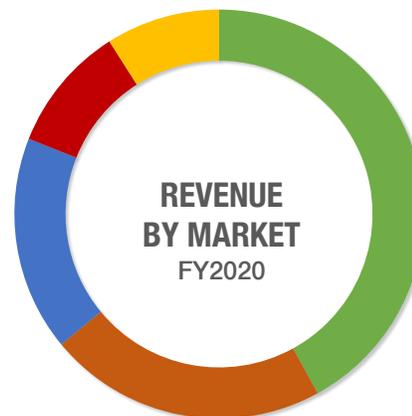
Year	Revenue (Billions)	Net Earnings (Millions)	Diluted EPS (Dollars)
2016	\$2.41	\$127	\$3.47
2017	\$2.50	\$140	\$3.90
<b>2018 GAAP</b>	<b>\$2.71</b>	<b>\$ 95</b>	<b>\$2.64</b>
<b>2018 Adjusted</b>	<b>\$2.71</b>	<b>\$165</b>	<b>\$4.57</b>
2019	\$2.90	\$175	\$4.96
<b>2020 GAAP</b>	<b>\$2.88</b>	<b>\$ 9</b>	<b>\$0.28</b>
<b>2020 Adjusted</b>	<b>\$2.88</b>	<b>\$157</b>	<b>\$4.81</b>

Note for 2021E: Net earnings per share is forecasted to be within a range of \$4.85 and \$5.15.

Note for 2020: Non-GAAP results \$4.81 excludes 2020 \$1.68 per share in pandemic related charges and a \$2.85 per share non-cash charge related to settlement accounting on the U.S. defined benefit pension plan.

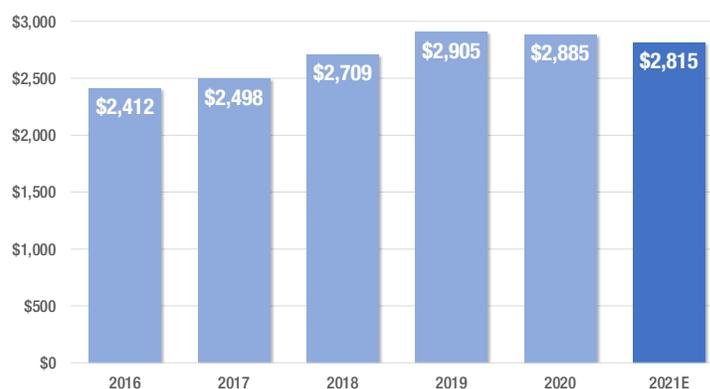
Note for 2018: Non-GAAP Adjusted Net Earnings and EPS, excluding Tax Act impacts and 2018 restructuring.

Note for 2016: Included \$15 million restructuring and a \$4.8 million goodwill impairment in the fourth quarter.

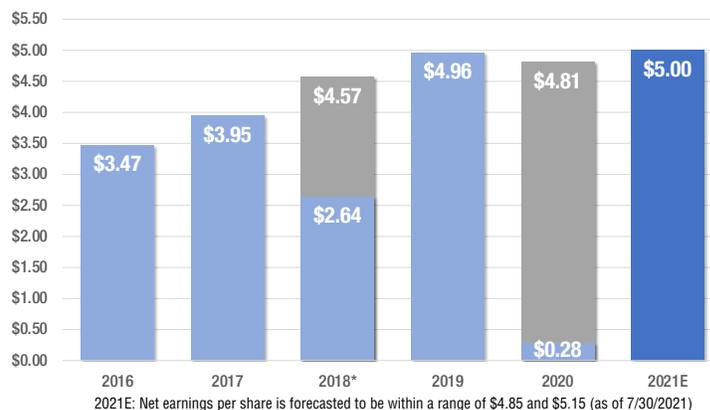


DEFENSE	42%
INDUSTRIAL AUTOMATION	22%
COMMERCIAL AIRCRAFT	17%
SPACE	10%
MEDICAL	9%

### Moog Total Sales (dollars in millions)



### Diluted Earnings Per Share (dollars)



\* See Notes (left)

This fact sheet contains forward-looking financial information. By nature, such forward-looking information involves risks and uncertainties because they relate to events and depend on circumstances that will or may occur in the future. Actual results may differ from those expressed in such statements. This includes but is not limited to, the Company's expectation and ability to pay a quarterly cash dividend on its common stock in the future, subject to the determination by the board of directors, and based on an evaluation of company earnings, financial condition and requirements, business conditions, capital allocation determinations and other factors, risks and uncertainties. The forward-looking statements included in this fact sheet are only made as of the date of this fact sheet, and the Company disclaims any obligation to publicly update such forward-looking statements to reflect subsequent events or circumstances.