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IMMEDIATE RELEASE

Moog Breaks Ground on New Propulsion Clean Room to Support Satellite and Missile Growth

East Aurora, NY – Moog Inc. (NYSE: MOG.A and MOG.B), a worldwide designer, manufacturer and systems integrator of high-performance precision motion and fluid controls and control systems announces the groundbreaking on its new clean room in Niagara Falls. This will support the growing demand for innovative satellite and missile propulsion components and systems for Space and Defense customers.

The construction increases clean room capacity in Niagara Falls by more than 80%. This marks an important milestone in Moog's 75-year dedication to equipping those who defend freedom and explore the universe. The facility supports monopropellant, bipropellant, green, and multimode propulsion solutions for satellite constellations, Earth observation missions, and national security satellites, launch vehicles, and missiles.



The clean room's multi-shift operations will significantly increase capacity, enabling more efficient production and shortened lead times for key technologies, including Moog's MONARC monopropellant engine line, propulsion systems, and classified projects—each supported by dedicated production cells. To support this growth, the Niagara Falls team has added dozens of new roles in Operations and Engineering, reinforcing Moog's commitment to innovation and operational excellence.

"This new clean room is a foundation for us to continue to expand our propulsion production capacity and drive further operational efficiencies to stay ahead of the growing demand we're seeing in the market," said Mike Popadick, General Manager, In-Space Propulsion. "Our ongoing commitment is to deliver reliable, high-performance solutions that empower our customers to push the boundaries of space exploration and advance national security."

Construction is on schedule to be completed by summer 2026. This milestone will further strengthen the unique capabilities of the Moog Niagara Falls site, which is one of the few facilities in the United States equipped with four, in-house high-altitude hot fire test chambers. Moog propulsion technology has enabled missions to every planet in our solar system, underscoring our legacy of innovation and reliability. For more information, visit www.moog.com/space.

About Moog Inc.

Moog is a worldwide designer, manufacturer, and systems integrator of high-performance precision motion and fluid controls and control systems. Moog's high-performance systems control military and commercial aircraft, satellites, launch vehicles, defense systems, missiles, automated industrial machinery, marine and medical equipment. Additional information can be found at www.moog.com.

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